### Position statements: http://bit.ly/lak16-analytics-centres

## Institutional Learning Analytics Centres: Contexts, Strategies and Insights

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## **Institutional Learning Analytics Centres: Contexts, Strategies and Insights**

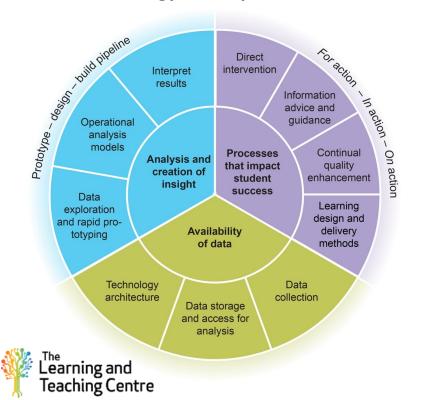
Kevin Mayles, Head of Analytics, Open University

Life-changing Learning

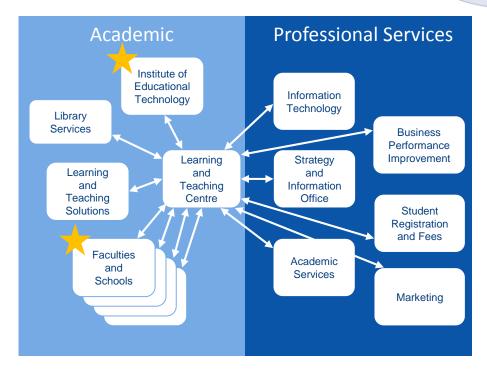
## **Learning Analytics Strategy**



#### **Strategy and capabilities**



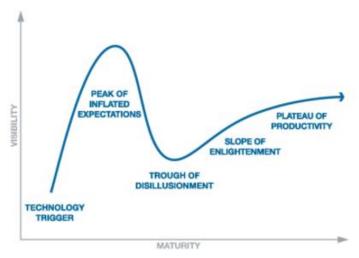
#### **Organisation and structure**



## **Challenges and opportunities**



- How can we ensure learning analytics deployment is seen as relevant to institutional strategy beyond the "increased retention = increased income" cost-benefit analysis?
- How can we prepare ourselves for learning analytics entering the "trough of disillusionment"?
- Academic vs Professional Service: Learning and Academic Analytics is a Business Intelligence function that we can bring BI professionals into our institution to do. Discuss.





Source: Gartner: http://www.gartner.com/technology/research/methodologies/hype-cycle.jsp

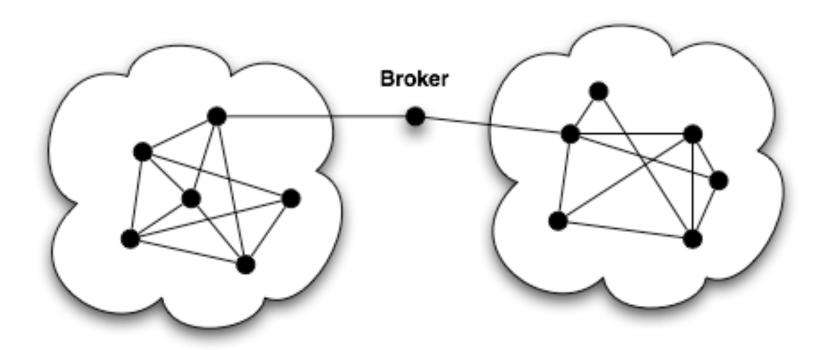
# The University of Texas at Arlington

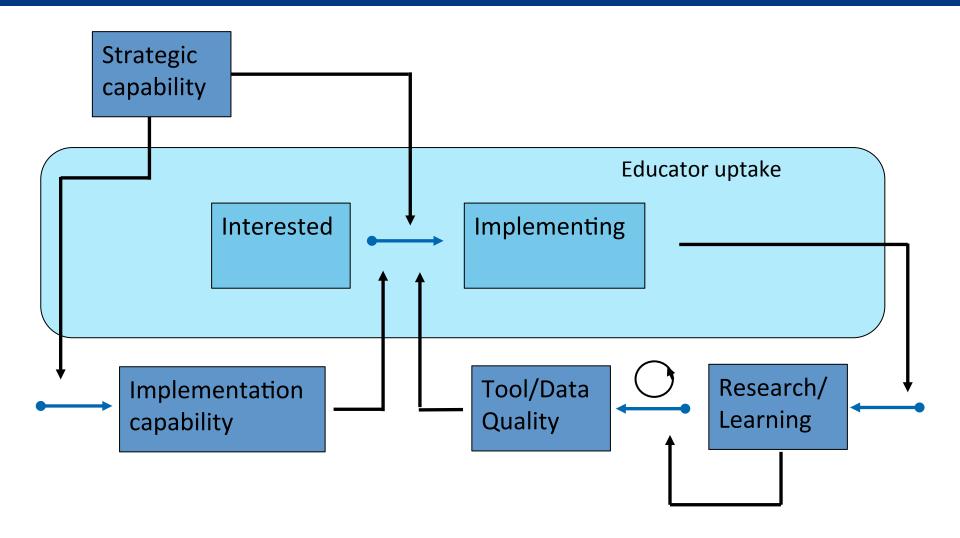




LINK Research Lab and University Analytics









## The Connected Intelligence Centre University of Technology Sydney

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## THE BIG QUESTION FOR LEARNING ANALYTICS

## = THE BIG QUESTION FOR EDUCATION

# WHAT QUALITIES DO GRADUATES NEED TO THRIVE IN COMPLEXITY AND BUILD A JUST SOCIETY?

## **KEY #1**

## STRATEGIC ALIGNMENT

**UTS Teaching & Learning Strategy** 

(learning.futures)

**UTS Research Strategy** 

(data science / key fields)

## **KEY #2**

## **PARTNERSHIP**

academics • academic devpt teams
IT division • other analytics experts

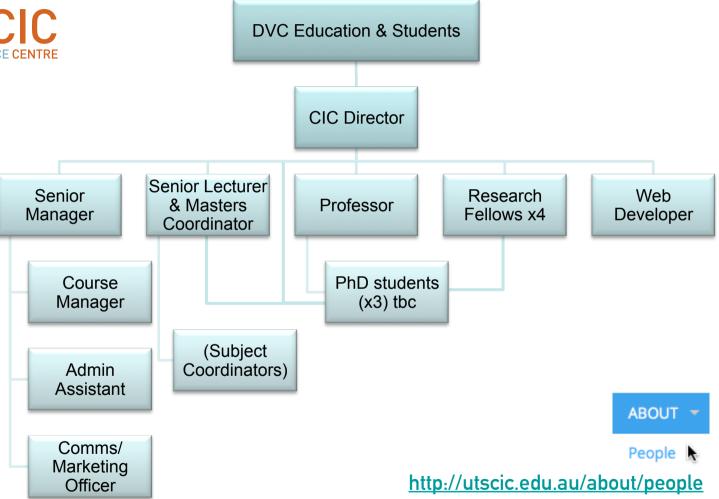
planning division • student support units

## **KEY #3**

## THE TEAM

learning analytics lab culture
technical and administrative expertise
transdisciplinary (Master of Data Science & Innovation)
strong collaboration skills





## **EXAMPLE:**

## Working with UTS academics to design writing analytics

9. Gather student feedback

1. Trigger curiosity through CIC briefings

8. Design student pilot

2. Submit collaboration proposal to CIC

7. Refine parser 3. Agree timelines

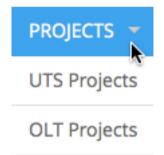
6. Systematic text analyses

4. Think aloud user interface walkthrough

5. Preliminary text analyses

## **ANALYTICS PROJECTS**

## utscic.edu.au







## **UBC Arts and Pragmatic Analytics**

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http://isit.arts.ubc.ca/learning-analytics/





"social and cultural change (that is, change in habits, practices and behaviours) is not brought about by simply giving people large volumes of logical data (Kotter & Cohen, 2002)... in order to overcome individual and group resistance to innovation and change, planning processes must create conditions that allow participants to both think and feel positively about change—conditions that appeal to both the heart and the head"





## Are we tackling the wrong question?

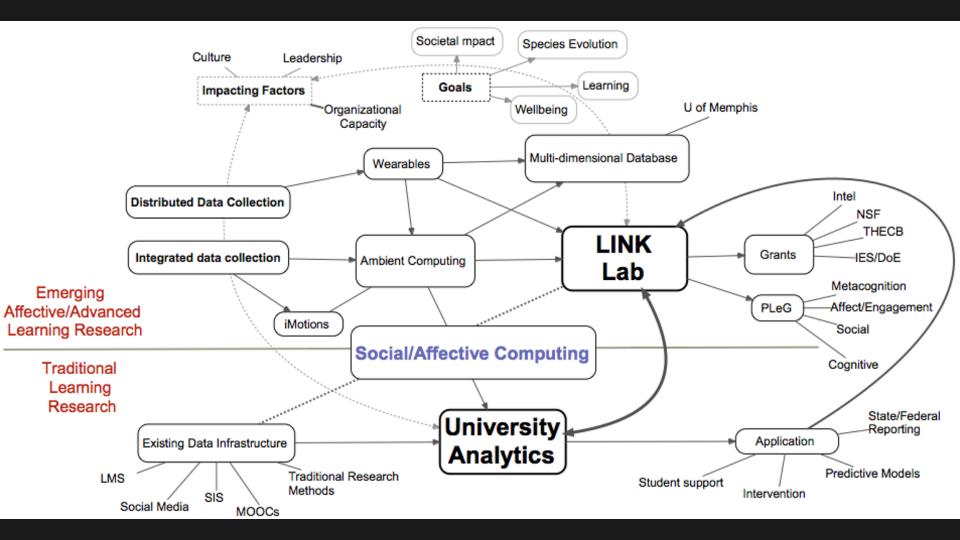
- A need for "observability" (Rogers, 1995)
  - Better stories, better visuals
  - Better tools and hands-on access
- Pragmatism and the problem of grand universal theories
  - "a concern with applications -"what works" and solutions to problems...Instead of methods being important, the problem is most important, and researchers use all approaches to understand the problem" (Creswell, 2009)
  - The 'pragmatist maxim': a rule for clarifying the contents of hypotheses by tracing their 'practical consequences'

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## Next Steps....University Analytics

Facilitate institutional strategic planning, campus-wide decision making, teaching and learning by developing a campus culture of analytics and toolsets for performing research analyses and predictive modeling of internal and external data; to

Warehouse and analyze academic, learning, and operational data for internal use as well as state, federal, and external reporting needs, accreditation, compliance, and risk management;

Bring the university to national and international prominence in the research and use of learning analytics to promote institutional and student success as well as emerging complex models of teaching and learning.

## Next Steps...LINK Research Lab

- 1. Masters Program in Learning Analytics (proposal to be submitted in fall 2016)
- 2. Creating Research Experience for Undergraduates
- 3. Doctoral students conducting Teaching-as-Research Projects through our partnership with the CIRTL Network, a consortium of almost 50 institutions in the United States and Canada.
- 4. Launch aWEAR social and affective computing lab

## aWEAR (Social and Affective Computing Research Lab)

Goals:

Expanding data collection to include broadening scope of data collection

Holistic learning

Individual well-being

Preparing learners for the future of work and life

## **DISCUSSION!**